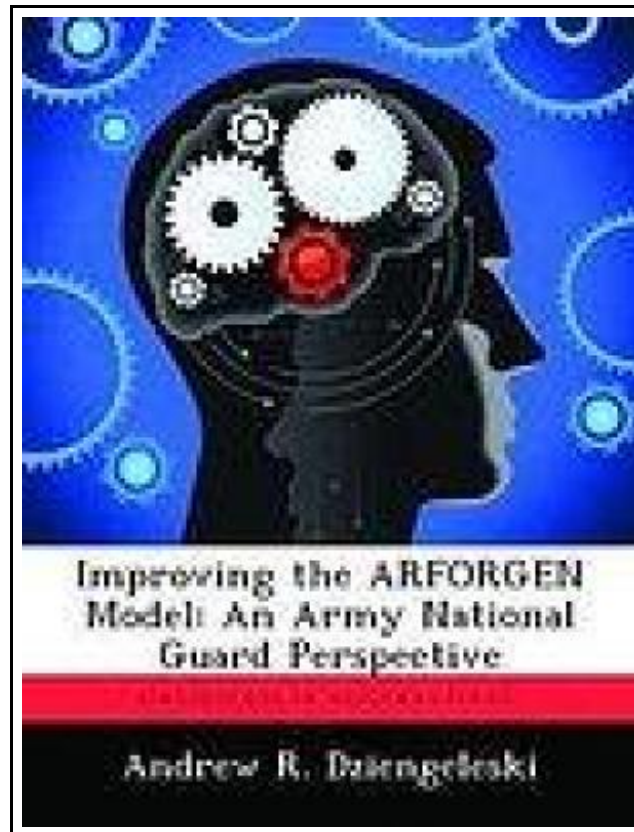


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(Elaina Funk)

IMPROVING THE ARFORGEN MODEL: AN ARMY NATIONAL GUARD PERSPECTIVE



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Biblioscholar Nov 2012, 2012. Taschenbuch. Book Condition: Neu. 246x189x3 mm. This item is printed on demand - Print on Demand Neuware - The purpose of this monograph is to provide a new lens to view the ARFORGEN model, as it has largely been accepted without constructive criticism or analysis of its impacts since its inception in 2006. This monograph is an attempt to synthesize elements of complexity science, the Army Force Generation (ARFORGEN) model, and Army National Guard (ARNG) Brigade Combat Team (BCT) deployments since 1999. In addition, there have been numerous policy memoranda issued by various levels of command throughout the Defense Department that have affected the ARFORGEN model and the ARNG BCT's. The analysis of these memos attempt to show the non-linearity associated with policy and the ARFORGEN model. The content of this monograph is based on complexity science concepts and theories, as well as multiple Department of Defense policy letters, Congressional testimony by senior Defense Department leadership, a case study of the 39th Infantry Brigade Combat Team of the Arkansas Army National Guard, and the development of a mathematical modeling product based off commercially available queuing computer software. The findings of this monograph show the decrease in dwell time for ARNG BCT's since ARFORGEN was implemented in 2006. The Office of the Secretary of Defense 12-Month Mobilization Policy for Reserve Component units--which became official in 2007--further exacerbated the lack of dwell time for ARNG BCT's. The U.S. Army RESET model for equipment also limits the amount of training time within the first year of ARFORGEN, which leads to cascading negative effects on the BCT's overall readiness. The findings also highlight that ARFORGEN was not implemented in a vacuum--the ARNG BCT's have provided forces from 1999 to the present, and the demands for ARNG BCT's from various Combatant...



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